Supplementary Committee Agenda



Finance and Performance Management Cabinet Committee Monday, 21st March, 2011

Place: Committee Room 1

Civic Offices, High Street, Epping

Time: 6.30 pm

Democratic Services: Gary Woodhall (The Office of the Chief Executive)

Tel: 01992 564470

Email: gwoodhall@eppingforestdc.gov.uk

9. INTERNAL AUDIT BUSINESS PLAN 2011/12 (Pages 63 - 68)

(Chief Internal Auditor) To consider the attached report (FPM-033-2010/11).



Report to the Finance and Performance Management Cabinet Committee

Epping Forest District Council

Report reference: FPM-033-2010/11
Date of meeting: 21 March 2011

Portfolio: Finance and Economic Development

Subject: Internal Audit Business Plan 2011/12

Responsible Officer: Brian Bassington (01992 564446).

Democratic Services Officer: Gary Woodhall (01992 564470).

Decisions Required:

To comment on the proposed Internal Audit Plan for 2011/12.

Executive Summary:

This report sets out the proposed audit plan for the year 2011/12.

Reasons for Proposed Decision:

To inform the Finance and Performance Management Cabinet Committee of the proposed Audit Plan for 2011/12 and to seek comments thereon.

Other Options for Action:

None.

Report:

- 1. The Annual Audit Plan (Appendix 1) is submitted to the Finance and Performance Management Cabinet Committee for comment prior to being presented to the Audit and Governance Committee on 4 April 2011 for approval. Once approved, the Annual Audit Plan will be appended to the Office of the Chief Executive Business Plan.
- 2. In compiling the plan, all fundamental financial systems are included, to provide Management and Member assurance in the controls in place for good financial management. The annual audit of these systems is also a requirement of the Council's External Auditors (PKF) and the draft plan is submitted to them for comment.
- 3. The Corporate Risk Register and the Risk Registers of each Service were reviewed and, time allocated for review of any high risk financial areas. The Annual Audit Plan contains the risk identifier to ensure that risks highlighted by the Audit Commission, the External Auditors and the Corporate Risk Register are allocated audit time.
- 4. The plan contains a contingency provision for investigations and other unplanned work during the year. There is also flexibility in the Plan so that audits can be substituted during the year in order to accommodate reviews of areas that are assessed as being of higher risk to the achievement of the Council's objectives.

- 5. Staffing of the plan is based on an establishment of 4.2 (FTE's). During the last two years, a contract has been in place with Deloitte and Touche for the provision of additional staffing, originally to cover a vacancy and technical IT audits where internal knowledge was weak. This contract ends on the 31 March 2011 and it is proposed to cover the work with the in-house team, which is now fully staffed and with training that has been identified which will give staff the IT audit knowledge required. It is envisaged that this training will not only enable the IT audits to be covered but also provide the auditors with a greater understanding of the IT element of the many systems audited. Training is also planned in the use of specialist audit software for which the Council has a licence, to enable a greater level of testing of data, including the e-invoices received following recent Member approval. This course of action will result in a financial saving on the Internal Audit budget for 2011/12 and future years.
- 6. A meeting has been planned with Officers from Uttlesford District Council to discuss the possibility of shared services and following an Essex Audit Group meeting on various joint working practices a skills database is being compiled by Uttlesford District Council of the audit staff within Essex Authorities.
- 7. Progress against the approved Plan is kept under review during the year and any proposed amendments, once the Plan has been approved, would be subject to the approval of the Audit and Governance Committee, who will continue to monitor progress against the plan on a quarterly basis.
- 8. The plan will be presented to the Audit and Governance Committee on 4 April 2011.

Resource Implications:

A financial saving will be made on the consultancy budget for 2011/12 and beyond.

Legal and Governance Implications:

No specific implications.

Safer, Cleaner and Greener Implications:

No specific implications.

Consultation Undertaken:

Corporate Governance Group, PKF and Service Directors.

Background Papers:

CIPFA Internal Audit Code of Practice, Audit reports, files and Corporate and Service Risk registers.

Impact Assessments:

Risk Management

The preparation of a risk based audit plan, as part of the audit strategy, is a key part of the Council's governance arrangements. In approving the annual programme of audits, the Audit and Governance Committee, in conjunction with the Finance and Performance Management Cabinet Committee, should be assured that there is sufficient and appropriate coverage to address any risks to the achievement of the Council's objectives.

Equality and Diversity

Did the initial assessment of the proposals contained in this report for relevance to the Council's general equality duties, reveal any potentially adverse equality implications?

No

Where equality implications were identified through the initial assessment process, has a formal Equality Impact Assessment been undertaken?

N/A

What equality implications were identified through the Equality Impact Assessment process? There are no equalities impacts.

How have the equality implications identified through the Equality Impact Assessment been addressed in this report in order to avoid discrimination against any particular group? N/A.

Appendix 1

AUDIT PLAN 2011/12

| Audit area | Audit type | Days allocated | Risk (impact) Indicator I/m/h | Risk Identifier |
|--|------------------|-------------------|--|--------------------|
| FINANCE AND ICT | | | | |
| Finance | | | | |
| Bank Reconciliation | system/follow up | 15 | h | PKF |
| Sundry Debtors | system/follow up | 20 | h | PKF |
| Creditors | system/follow up | 20 | h | PKF |
| Treasury Management | system/follow up | 15 | h | PKF/R26 |
| Budgetary Control (capital and revenue) | system/follow up | 10 | h | PKF |
| Risk Management and Insurance | system/follow up | 15 | h | PKF |
| Main Accounting and Financial Ledger | system/follow up | 15 | h | PKF |
| Housing Benefits | system/follow up | 25 | h | PKF |
| Council Tax | system/follow up | 25 | h | PKF/R27/AC |
| National Non Domestic Rates | system/follow up | 15 | h | PKF/R27 |
| Cash receipting and Income control | system/follow up | 15 | h | PKF |
| Provision for 'top up' testing | systems | 15 | h | PKF |
| Cash Office spot checks | verification | 5 | h | PKF |
| ICT | | | | |
| Environmental controls/backup procedures | IT | 10 | h | PKF |
| Data and Network Security | IT | 20 | h | PKF |
| Disaster recovery/business continuity | IT | 10 | h | PKF/R8 |
| TOTAL | | 250 | | |
| PLANNING AND ECONOMIC DEVELOPMENT | | | | |
| Planning Fees | follow up | 5 | h | R27 |
| Building Control | system | 20 | h | R27 |
| TOTAL | | 25 | | |
| ENVIRONMENT AND STREET SCENE | | | | |
| Waste Management and Recycling | follow up | 20 | h | R20 |
| Licensing Enforcement | system | 15 | m | R27 |
| Car Parking | system | 20 | h | R27 |
| North Weald airfield | establishment | 15 | h | R27 |
| Leisure contract | contract | 15 | h | R20 |
| TOTAL | | 85 | | |
| OFFICE OF THE CHIEF EXECUTIVE | | | | |
| Members Services | | 10 | h | R |
| Electoral services – data quality | | 15 | h | R |
| TOTAL | | 25 | | |

| Audit area | Audit type | Days allocated | Risk (impact) Indicator I/m/h | Risk Identifier |
|-------------------------------------|------------------|-------------------|--|--------------------|
| HOUSING | | | | |
| Housing Rent Collection and Arrears | system/follow up | 25 | h | PKF/R27 |
| Housing Lettings | follow up | 5 | h | AC |
| Depot | system/follow up | 15 | h | |
| Norway House | establishment | 15 | h | |
| Bed and breakfast contract | Follow up | 5 | m | |
| Stores - Depot stock take | stocktake | 5 | h | R23 |
| TOTAL | J | 70 | | |
| PARTNERSHIPS AND VOLUNTARY SECTOR | | | | |
| Partnerships | system | 15 | h | R22 |
| TOTAL | | 15 | | |
| | | | | |
| CORPORATE SUPPORT SERVICES | 1 | | | |
| Human Resources | | | | |
| Payroll | System/follow up | 25 | h | PKF |
| Recruitment and Selection | Follow up | 5 | h | AC |
| Management of Sickness absence | Follow up | 5 | h | R15 |
| Overtime and Committee Allowances | verification | 10 | m | R |
| Car Mileage claims | verification | 10 | m | R |
| Health and Safety Policy | system | 5 | h | R |
| Estates/Facilities Management/Other | | | | |
| Commercial Property portfolio | system/follow up | 20 | h | R9 |
| Licensing | system | 15 | h | R27 |
| Asset Management system | Follow up | 5 | h | R18 |
| Non-HRA Repairs | verification | 5 | h | R2 |
| Fleet Operations income | system | 5 | h | R27 |
| Local Land Charges | system | 15 | h | R27 |
| Legal | | | | |
| TOTAL | | 125 | | |
| | | | | |
| | | | | |

| Audit area | Audit type | Days allocated | Risk (impact) Indicator I/m/h | Risk Identifier |
|---|-------------------|-------------------|--|--------------------|
| MISCELLANEOUS | | | | |
| Key and Local Performance Indicators | verification | 15 | h | R |
| Business Plans | verification | 10 | h | R |
| CONTRACTS | | | | |
| Contract Compliance | System/follow up | 15 | h | R20 |
| CORPORATE | | | | |
| Corporate Procurement | system/follow up | 15 | h | AC/R2 |
| Gifts and Hospitality (Officers) | system/follow up | 10 | h | R |
| Gifts and Hospitality (Members) | system/follow up | 10 | h | R |
| Data Protection Act | system | 5 | h | R18 |
| Follow up of Priority 1 Audit recommendations | follow up | 10 | h | R23 |
| CORPORATE MEETINGS | | | | |
| Governance Statement | management review | 5 | h | AC/PKF |
| FRAUD AND CORRUPTION | | | | |
| National Fraud Initiative (NFI) | | 15 | h | R23 |
| TOTAL | 1 | 110 | | |
| TOTAL DAYS ALLOCATED | | 690 | | |
| Contingency/Spot checks/Minor investigations | | 25 | h | R23 |
| Corporate/Service Advice | | 45 | | |
| | | 775 | | |

Risk Identifier

Key

AC **Audit Commission** PKF External Audit

Risk No. in Corporate Register Reputation of Council R no.

R